

Genoa Design International

5 – year Lean Project

Project Principles

- Define value from the customer's perspective
- Manage the business by defining value streams and improving their performance
- Develop a production process that creates flow
- Define production rates based on TAKT time
- Pursue perfection

Sustain

Year 5

- Create sustain team
 - Deploy sustain plan
 - Evaluate success
- Y5 Target: 80%

Standardize

Year 4

- Deploy Hoshin Kanri
 - Create ISO strategy
 - Standardize work
- Y4 Target: 75%

Shine

Year 3

- Operate to TAKT
 - Standardize work
 - Develop Hoshin Kanri
- Y3 Target: 65%

Set in Order

Year 2

- Set up systems
 - Set values
 - Set up teams
- Y2 Target: 50%

Sort

Year 1

- Sort Lean
 - Sort data
 - Sort people skills
- Y1 Target: 38%
Baseline: 32%

Project Goal

Attain an 80% World Class rating as measured by Lean Diagnostics



Deliverables

- Develop and follow a project plan
- Train all employees in Lean
- Communicate internally and externally
- Empower employees to drive improvement
- Measure project performance